

Nottingham Crime & Drugs Partnership Plan

2022-2025

Nottingham
Crime & Drugs Partnership

Working together to reduce crime, disorder & the misuse of drugs and alcohol

CONTENTS

1. Foreword 2
2. Introduction 3
3. Partnership Structure & Governance 4
4. The Commissioner's Plan 5
5. Strategic Threats & Risks 6
6. Partnership Operating Model 7
7. The Partnership Approach for 2022-25 9
8. Performance & Delivery Framework 11
9. Targets 13

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FOREWORD

As we enter into a period of transition following the lifting of Covid-19 restrictions and restoring of our towns and cities to normal routines, we must still have regard for the lasting impacts of the pandemic, from both a health and socioeconomic perspective. Many sectors continue to rebuild, and some areas have been irrevocably altered in the wake of the pandemic.

From a community safety standpoint, the pandemic has had a significant impact. Significant reductions in the volume of crime were seen, and we find that levels have remained lower than may have been anticipated at this stage, particularly in key areas such as Burglary and Robbery, which we know are of concern to citizens. Anti-social Behaviour, which increased exponentially during the lockdown periods, has seen a steady decline, contributed to by the work of the partnership and a clear focus on citizens' wellbeing. This will remain a focus of the partnership during the coming year.

Nottingham has a long history of integration and multi-culturalism, and we are extremely proud that people of different backgrounds get on so well together in the city. However, we must not be complacent. We will continue to highlight as a priority tackling discrimination and prejudice in our City and combatting all forms of extremism including those motivated by the far right. We stand with the vast majority of the public who deplore racism and hate crime. Hate crime, including misogyny, remains a priority for the partnership, and we are pleased to support work across the partnership which highlights the experiences of women & girls.

The community safety agenda will undoubtedly be influenced by challenges in the years ahead and future versions of this plan will rightly be revised to incorporate these. This year's plan and priorities reflect the core crime and anti-social behaviour issues affecting the city, and the partnership remains committed to tackling them through dedicated multi-agency problem solving and collaboration.

Whilst it is clear that challenges remain across the city, it is my firm belief that real & sustainable improvements for citizens can be made by addressing problems locally, and by addressing the root causes of crime and anti-social behaviour. With this in mind, I am pleased to recommend this plan to you as our method for achieving what I hope you will find are ambitious targets for the city. Working together with communities, I am confident that our agencies, as a partnership, can continue to deliver sustainable change for our city and its citizens.



Lord Vernon Coaker, Chair of the Nottingham Crime & Drugs Partnership Board

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a statutory partnership under the Crime and Disorder Act 1998, with key agencies working together to deliver against key priorities of the reduction of crime, anti-social behavior (ASB), substance misuse and reoffending.

Nationally these partnerships are known as Community Safety Partnerships, and were established in recognition of the fact that the causes of crime are complex, and that no single agency holds the key to reducing crime and its impact on society. Therefore, the responsibility for crime reduction and prevention sits with all agencies collectively, and the key to achieving long term and sustainable reductions in offending is through multi agency working, addressing prevention as well as enforcement.

The Crime & Drugs Partnership is made up of a number of statutory and non-statutory agencies including Nottinghamshire Police, Nottingham City Council, Nottinghamshire Fire and Rescue Service, the National Probation Service, Public Health, Nottingham City Clinical Commissioning Group and Nottingham City Homes.

This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.



PARTNERSHIP STRUCTURE & GOVERNANCE

The partnership is organised to provide good governance and coordinated action:

- **Partnership Board –** Provides strategic governance of the partnership
- **Thematic Sub-Groups –** Oversight of delivery against the strategic priorities of the partnership. Forums for effective tactical problem solving, planning and challenge across a range of themes and community safety issues.
- **Neighbourhood Action Teams –** Comprised of officers from partner agencies who work at a ward level. NATs coordinate local activity with a strong focus on neighbourhood priorities

Nottingham City Council

NHS Greater Nottingham Clinical Commissioning Partnership

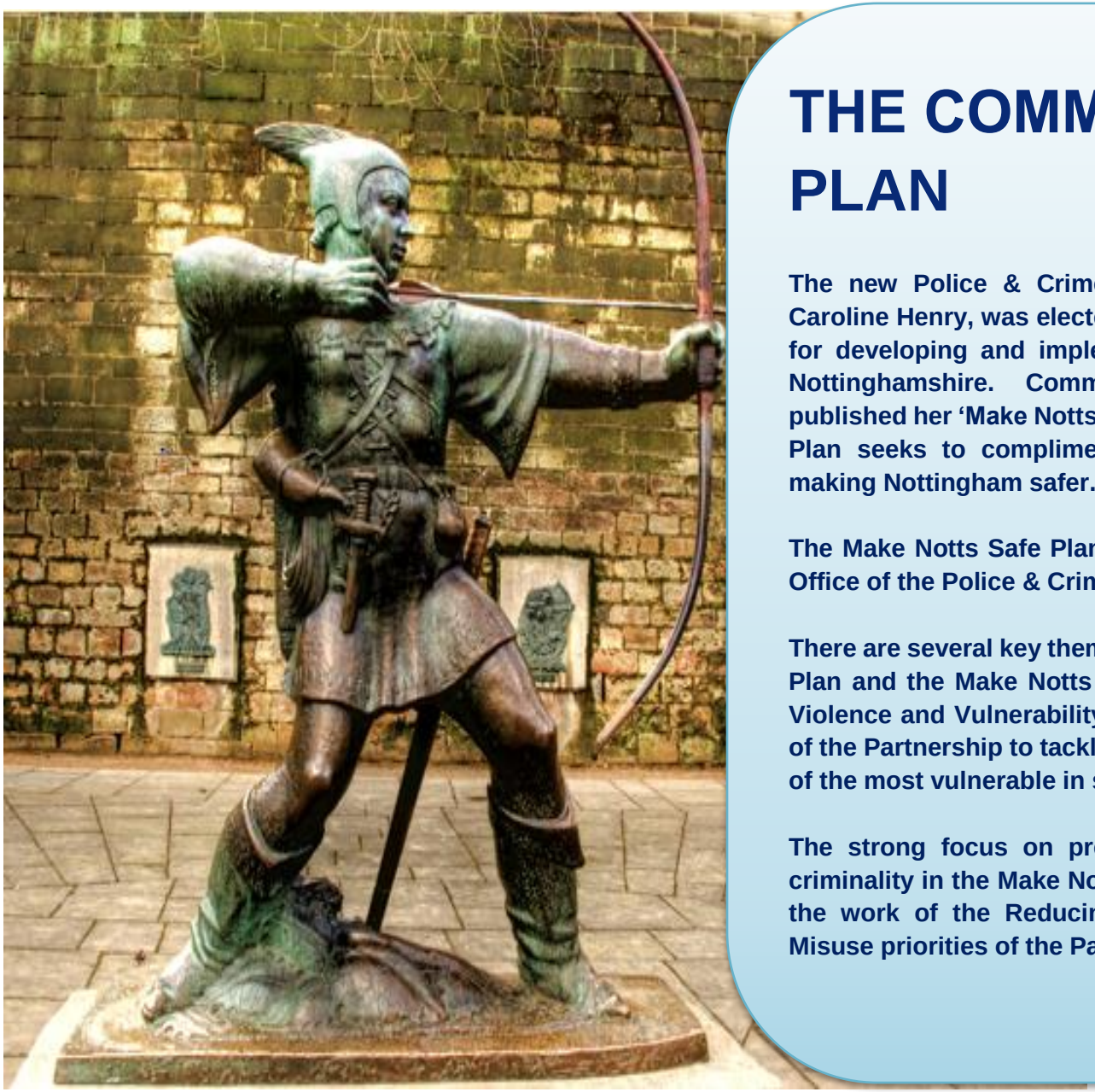
NOTTINGHAMSHIRE POLICE

National Probation Service

NOTTINGHAMSHIRE Fire & Rescue Service Creating Safer Communities

NOTTINGHAMSHIRE POLICE & CRIME COMMISSIONER

Note: Statutory partner logos shown only



THE COMMISSIONER'S PLAN

The new Police & Crime Commissioner for Nottinghamshire, Caroline Henry, was elected in May 2021, taking on responsibility for developing and implementing the Police & Crime Plan for Nottinghamshire. Commissioner Henry has subsequently published her 'Make Notts Safe' plan 2021-25, and our Partnership Plan seeks to compliment the work of the Commissioner in making Nottingham safer.

The Make Notts Safe Plan can be found on the Nottinghamshire Office of the Police & Crime Commissioner website.

There are several key themes that cut across both the Partnership Plan and the Make Notts Safe Plan, notably Domestic & Sexual Violence and Vulnerability & Exploitation, showing a clear focus of the Partnership to tackle issues around hidden harm and some of the most vulnerable in society.

The strong focus on prevention of and diversion away from criminality in the Make Notts Safe plan is complemented through the work of the Reducing Reoffending Board and Substance Misuse priorities of the Partnership.

STRATEGIC THREATS & RISKS

The Partnership conducts an annual assessment of crime, ASB, substance misuse and reoffending in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city and its residents. The assessment looks at levels and patterns of offending behaviour and substance misuse so that solutions and interventions can be developed on a robust evidential basis. Through the annual Respect for Nottingham Survey the assessment also includes the results of consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2021 assessment was published in November 2021 and is available on the Nottingham Insight website. Based on an assessment of threat, risk, harm, volume and the current partnership response, the analysis highlights the following priorities for the city:

- Domestic Abuse & Sexual Violence
- Prevent
- Substance Misuse and treatment, including early intervention and information for young people
- Vulnerability and Exploitation
- Hate Crime
- Anti-Social Behaviour

Furthermore, a number of additional strategic drivers of risk have been identified over the past year. The aim is to identify cross-cutting issues, outside of the agreed priorities, which may require strategic direction and governance by the partnership over the coming year. These include the following:

- Reoffending rates and the impact of a smaller but persistent cohort
- The CCTV network in Nottingham City which requires a sustainable upgrade solution
- Vulnerable adults, in particular those who do not meet the thresholds for criminal or safeguarding interventions
- Migration and the integration of individuals into the community

PARTNERSHIP OPERATING MODEL

Activity in support of the identified risks and priorities will be managed through the partnership operating model which is summarised below:

- Strategic governance is provided by the **CDP Board**
- Management of the reoffending agenda is provided by the countywide **Reducing Reoffending Board**
- Issues around vulnerable people, Serious & Organised Crime and gang activity, serious acquisitive crime and illicit goods are managed through the **Vulnerabilities & Commodities Group**
- Strategic focus and delivery around the issues of Substance Misuse are provided by the newly formed **Substance Misuse Strategic Oversight Group**
- Anti-social behaviour is managed through the **Partnership Tasking** meeting. This meeting is also the mechanism for the allocation of discretionary resources to facilitate demand reduction
- Serious violence and weapon enabled offending are managed through the **Integrated Offender Management** scheme and **Youth Justice**, complemented by the delivery of the **Serious Violence Duty** - led by the **Violence Reduction Unit**.
- Hate crime, community cohesion and associated issues are overseen by the **Hate Crime & Community Partnerships Board**
- The **Domestic & Sexual Violence & Abuse Strategy Group** provides strategic governance and direction across a range of activity in the city
- The **Prevent Steering Group** coordinates activity across Nottinghamshire and leads and directs on known issues, including developing plans to implement the national Prevent agenda
- Ward level activity and management of local issues is coordinated by the **Neighbourhood Action Teams**
- Opportunities for operational learning will be provided by **Domestic Homicide Reviews** and the **Confidential Inquiry Review Group**

The **Partnership Operating Model** continues to support high quality service delivery through:

- Commissioning and grant funding high-quality specialist services, with particular focus on substance misuse, domestic & sexual violence and those at risk of involvement in and/or exploitation from gang and youth violence
- Supporting and facilitating data sharing
- The coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- The delivery of Domestic Homicide Reviews as required
- The investigation of drug related deaths alongside the Coroner
- Supporting the continued development of the pathways to reducing reoffending

The role of the **Partnership Support Team** will be to continue supporting the partnership with a clear remit to:

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and maintain links to neighbourhood and locality working
- Commission effective services to meet identified needs
- Provide advice and support in order to facilitate business and process improvements across the partnership

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THE PARTNERSHIP APPROACH FOR 2022-25

The Partnership Board agreed the aims, strategy, direction and approach of the partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 21st March 2022. It was agreed that the partnership plan would be a three year rolling plan in line with the statutory regulations.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-Social Behaviour

Strategic Focus

As recommended in the 2021 Strategic Assessment, additional focus during 2022/23 will be given to the following issues:

- Domestic Abuse & Sexual Violence
- Prevent
- Substance Misuse and treatment, including early intervention and information for young people
- Vulnerability and Exploitation
- Hate Crime
- Anti-Social Behaviour

Performance Management

The headline targets for the Partnership are:

- To reduce **crime**
- To reduce **hate crime** repeat victimisation by 10%
- To reduce **anti-social behaviour** by 25%
- To maintain performance in respect of successful completions from **substance misuse** treatment

The targets will be assessed over the four year period 2019-23. This will allow sufficient time for changes in policy and practice to be reflected in the performance against the agreed targets. Each target is underpinned by a comprehensive performance framework.

Thematic Issues

In addition to the above, the following issues will be given additional focus during 2022/23:

- Developing a more sophisticated response to issues of vulnerability
- Continuing to embed the requirements of the domestic abuse statutory duty into the partnership governance framework
- Complementing the domestic abuse statutory duty with a revised performance structure for commissioned services
- The implementation of specific Prevent focussed roles with support from the Home Office
- Developing the county-wide response to Vulnerability and Exploitation
- Working to establish the partnership response to the Serious Violence Duty

PERFORMANCE & DELIVERY FRAMEWORK

Priority	Delivery	Performance Measures
Domestic & Sexual Violence & Abuse	• DSVA Strategy Group • Safeguarding & DSVA Group • DSVA Joint Commissioning Group • MARAC Steering Group • DSVA Voluntary Sector Group • Children & DSVA Steering Group • Domestic Homicide Reviews • Multi-Agency Risk Assessment Conference • Domestic Abuse Referral Team • Sexual Violence Action Group	The partnership will track volumes of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring: • Arson and criminal damage • Burglary • Drug offences • Hate crime • Miscellaneous crimes against society • Modern slavery • Possession of weapons • Public Order offences • Robbery • Sexual offences • Theft
Prevent	• Prevent Steering Group	
Drugs & Alcohol	• Vulnerabilities & Commodities Group • Substance Misuse Strategic Oversight Group • Nottingham City Health and Wellbeing Strategy: Happier, Healthier Lives • Confidential Inquiry Review Group • Drugs Monitoring Group	

Vulnerability & Exploitation	• Vulnerabilities & Commodities Group • Modern Slavery & Exploitation Tactical Group • Slavery & Exploitation Risk Assessment Conference	• Vehicle offences • Violence against the person Data in a number of other categories is also monitored on a regular basis: • Anti-social behaviour • Cleansing & environmental issues • CSE / CCE • Cybercrime • Deliberate fires • Drug treatment • Fraud • Integrated Offender Management • Regulation & enforcement
Hate Crime	• Hate Crime & Community Partnerships Board • Nottingham Hate Incident Performance Panel • Hate Crime Action Plan • Hate Crime Repeat Victimisation Action Plan • Hate Crime Perpetrator Intervention Programme • Neighbourhood Action Teams	
Anti-Social Behaviour	• Partnership Tasking • Student Operations Meeting • Neighbourhood Action Teams • Graffiti Working Group	

TARGETS

Target	Measure	Baseline (2018/19)	2019/20	2020/21	2021/22	2022/23
To reduce crime	Victim based crime volume	37,486	34,747	26,009	32,636	
To reduce hate crime repeat victimisation by 10%	% of victims that are repeats	16.30%	13.50%	17.00%	14.10%	
To reduce anti-social behaviour by 25%	Volume of police recorded incidents	14,840	15,182	20,680	15,891	
	Experience of ASB (Respect for Nottingham Survey)	8.50%	9.20%	Comparable data not available		
To maintain substance misuse performance	% of successful completions	21.90%	22.70%	19.50%	Awaiting data	