

Nottingham Crime & Drugs Partnership Plan

2020-2023

Nottingham Crime & Drugs Partnership

Working together to reduce crime, disorder & the misuse of drugs and alcohol

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FOREWORD

Nottingham has achieved great success over the past fifteen years in reducing crime, anti-social behaviour and the issues that underlie them, such as the misuse of drugs and alcohol. Tackling long-term issues for the city saw crime fall by more than half between 2006 and 2015. However, recent years have brought new challenges and the difficult financial climate has made tackling these even harder. In recent months, the country has been gripped by Coronavirus and this has brought about many new challenges for partners across the city. Nevertheless, we are committed to meeting these challenges and to delivering successful outcomes for citizens in Nottingham.

The challenges we face will undoubtedly influence the community safety agenda in years to come and will rightly be covered in future iterations of this plan. However, the priorities highlighted in this year's plan are still the core crime and anti-social behaviour issues facing the city and the partnership remains committed to solving them through dedicated multi-agency problem solving. The success of this approach is highlighted by the recent Respect for Nottingham Survey results which illustrate that improvements can be made in local neighborhoods through the use of coordinated multi-agency plans.

We are extremely proud that people of different backgrounds get on so well together in Nottingham and this is something we should all be proud of. We see first-hand the importance of our neighbourhoods, their cultural identities and the people who live and work within them. But we must also acknowledge that there is more do to in tackling prejudice and inequalities and the recent Black Lives Matter protests shows that we can never be complacent and recognise that racism and hate crime are still an ugly part of our society.

It is clear that challenges remain across the city and it is my firm belief that real and sustainable improvements for citizens can only be made by addressing problems locally and by tackling the root causes of crime and anti-social behaviour. It is with this in mind that I am pleased to recommend this plan to you as our method for achieving what I hope you will agree are ambitious targets for the city.

Going forward, I am pleased to welcome Vernon Coaker to the Board as newly appointed Chair and I am confident that under his stewardship we will continue to work together with our communities and deliver sustainable change for the people of Nottingham.



Cllr David Mellen, Chair of the Nottingham Crime & Drugs Partnership Board

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a multi-agency organisation responsible for tackling crime and substance misuse in Nottingham. We are made up of a number of statutory and non-statutory agencies including Nottinghamshire Police, Nottingham City Council, Nottinghamshire Fire and Rescue Service, the National Probation Service and the Community Rehabilitation Company, Public Health, Nottingham City Clinical Commissioning Group and Nottingham City Homes.

We are a statutory partnership under the Crime and Disorder Act 1998, which requires all key agencies in Nottingham to work together to reduce crime, anti-social behaviour (ASB), substance misuse and reoffending. These partnerships are known nationally as Community Safety Partnerships and they were established on the understanding that the causes of crime are complex and that no single agency holds the key to reducing crime and its impact on society. Thus, crime reduction and prevention is not the sole responsibility of the police and the key to achieving long-term and sustainable reductions in offending is through multi-agency working that addresses not only enforcement but prevention as well.

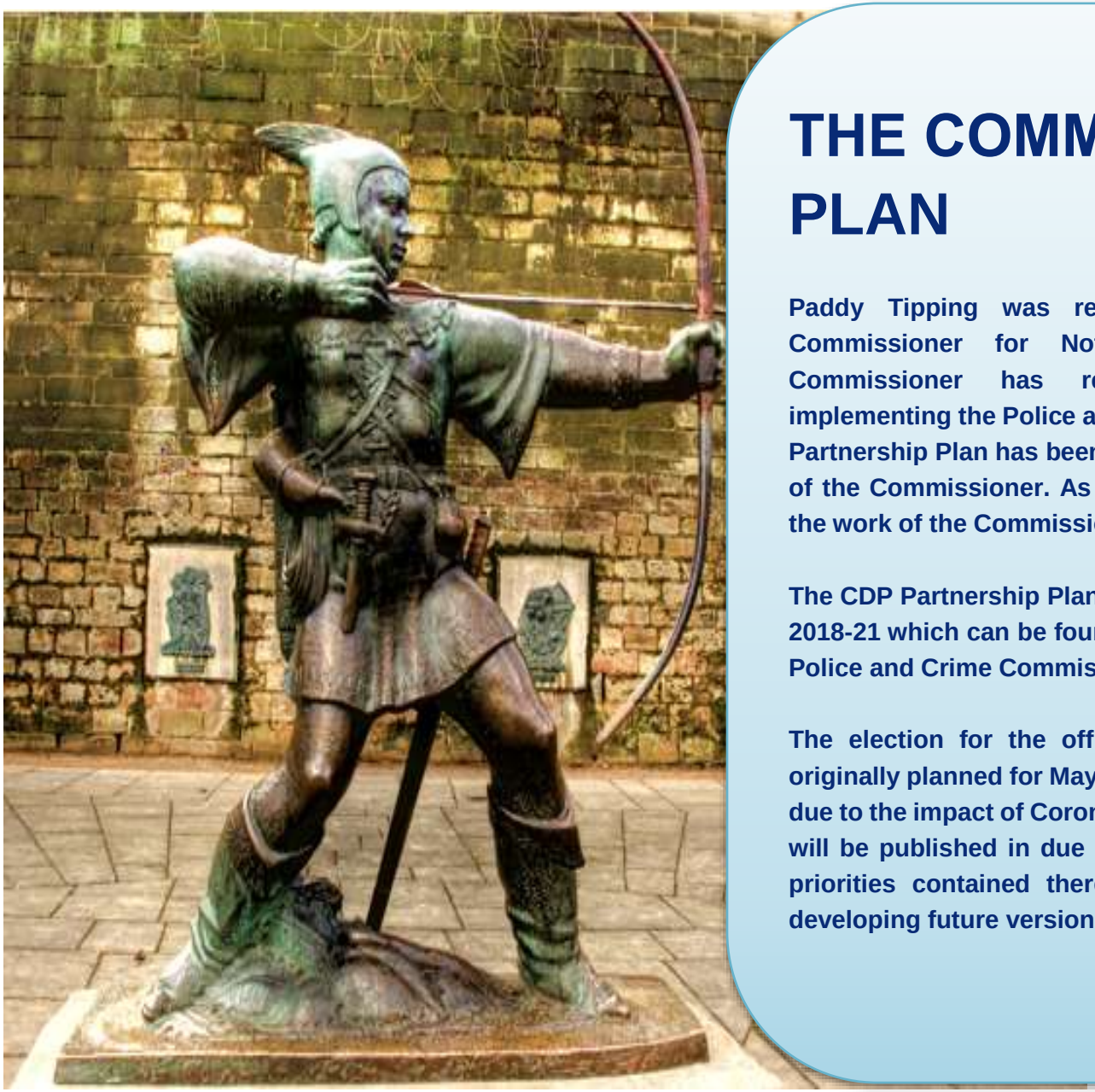
This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.



PARTNERSHIP STRUCTURE & GOVERNANCE

The partnership is organised to provide good governance and coordinated action:

- **Partnership Board –** Provides strategic governance of the partnership
- **CDP Executive Group –** A forum for effective tactical problem solving, planning and challenge across a range of themes and community safety issues. Also delivers consultation on relevant issues for the board
- **Partnership Tasking –** A mechanism for allocating resources and providing scrutiny of local plans
- **Neighbourhood Action Teams –** Coordinating action with a strong focus on local priorities



THE COMMISSIONER'S PLAN

Paddy Tipping was re-elected as the Police and Crime Commissioner for Nottinghamshire in May 2016. The Commissioner has responsibility for developing and implementing the Police and Crime Plan for Nottinghamshire. The Partnership Plan has been developed with regard to the priorities of the Commissioner. As a result our plan seeks to compliment the work of the Commissioner in making Nottingham safer.

The CDP Partnership Plan aligns to the Police and Crime Plan for 2018-21 which can be found on the Nottinghamshire Office of the Police and Crime Commissioner website.

The election for the office of Police & Crime Commissioner originally planned for May 2020 has now been moved to May 2021 due to the impact of Coronavirus. An updated Police & Crime Plan will be published in due course in line with the legislation. The priorities contained therein will be taken into account when developing future versions of the partnership plan.

STRATEGIC THREATS & RISKS

The Partnership conducts an annual assessment of crime, ASB, substance misuse and reoffending in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city and its residents. The assessment looks at levels and patterns of offending behaviour and substance misuse so that solutions and interventions can be developed on a robust evidential basis. Through the annual Respect for Nottingham Survey the assessment also includes the results of consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2019 assessment was published in January 2020 and is available on the Nottingham Insight website. Based on an assessment of threat, risk, harm, volume and the current partnership response, the analysis highlights the following priorities for the city:

- Weapon Enabled Offending
- Modern Slavery & Exploitation
- Domestic & Sexual Violence
- Drugs & Alcohol
- Hate Crime
- Burglary

Additionally, a number of strategic drivers of risk were identified during the assessment process. The aim is to identify cross-cutting issues, outside of the agreed priorities, which may require strategic direction and governance by the partnership over the coming year. These include the following:

- Management of licensed practices and premises
- Regulation of the private rented housing sector
- Management of the public realm
- Criminal exploitation of children
- Serious & organised crime

PARTNERSHIP OPERATING MODEL

Activity in support of the identified risks and priorities will be managed through the partnership operating model. This has been substantially revised during 2018 and 2019 to better reflect the changing nature of crime and community safety. The current model is summarised below:

- Strategic governance is provided by the **CDP Board**
- The **CDP Executive Group** operates as a tactical problem solving forum and provides governance for a range of tactical and operational groups
- Management of the reoffending agenda is provided by the countywide **Reducing Reoffending Governance Group**
- Issues around vulnerable people, substance misuse and illicit goods are managed through the **Vulnerability & Commodities Group**
- Non-domestic violence is managed through the **Partnership Tasking** and **Street Tasking** meetings. Serious violence and weapon enabled offending are managed through the **Serious Youth Violence & Exploitation Programme** and the **Integrated Offender Management** scheme
- The response to ASB is administered through the ward and city centre based **Respect Action Plans**. These plans are based on the priorities identified in the Respect for Nottingham Survey and were first introduced in 2018
- ASB in the city centre is mitigated through the Respect Action Plan and managed through the **City Centre Management Group**
- The Respect Action Plans are managed at the local level through the ward based **Neighbourhood Action Teams**
- **Partnership Tasking** provides oversight and scrutiny of the Respect Action Plans and is the mechanism for the allocation of discretionary resources to facilitate demand reduction
- Hate crime, community cohesion and associated issues are overseen by the **Hate Crime & Cohesion Sub-Group**
- The **Domestic & Sexual Violence & Abuse Strategy Group** provides strategic governance and direction across a range of activity in the city
- City centre demand management is addressed through the weekly **Street Tasking** meeting
- Opportunities for operational learning will be provided by **Domestic Homicide Reviews** and the **Confidential Inquiry Review Group**

The partnership operating model continues to support high quality service delivery through:

- Commissioning and grant funding high-quality specialist services, with particular focus on substance misuse, domestic & sexual violence and those at risk of involvement in and/or exploitation from gang and youth violence
- Supporting and facilitating data sharing
- The coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- The delivery of Domestic Homicide Reviews as required
- The investigation of drug related deaths alongside the Coroner
- Supporting the continued development of the pathways to reducing reoffending

The role of the **Partnership Support Team** will be to continue supporting the partnership with a clear remit to:

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and maintain links to neighbourhood and locality working
- Commission effective services to meet identified needs
- Provide advice and support in order to facilitate business and process improvements across the partnership

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THE PARTNERSHIP APPROACH FOR 2020-23

The Partnership Board agreed the aims, strategy, direction and approach of the partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 15th June 2020. It was agreed that the partnership plan would be a three year rolling plan in line with the statutory regulations.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-Social Behaviour

Strategic Focus

As recommended in the 2019 Strategic Assessment, additional focus during 2020/21 will be given to the following issues:

- Weapon Enabled Offending
- Modern Slavery & Exploitation
- Domestic & Sexual Violence
- Drugs & Alcohol
- Hate Crime
- Burglary

Performance Management

The headline targets for the Partnership are:

- To reduce **crime**
- To reduce **hate crime** repeat victimisation by 10%
- To reduce **anti-social behaviour** by 25%
- To maintain performance in respect of successful completions from **substance misuse** treatment

The targets will be assessed over the four year period 2019-23. This will allow sufficient time for changes in policy and practice to be reflected in the performance against the agreed targets. Each target is underpinned by a comprehensive performance framework.

Thematic Issues

In addition to the above, the following issues will be given additional focus during 2020/21:

- Performance management of reoffending
- Further development of Partnership Tasking and the Respect Action Plans
- Improving the response to repeat victims of hate crime
- Improved management of the city centre
- Monitoring of trends in substance misuse in order to assess the effectiveness of commissioned services and treatment provision
- Continued development and improvement of the CCTV infrastructure and service
- Developing a more sophisticated response to issues of vulnerability

PERFORMANCE & DELIVERY FRAMEWORK

Priority	Delivery	Performance Measures
Weapon Enabled Offending	• CDP Executive Group • Vulnerability & Commodities Group • Partnership Tasking • Exploitation & Violence Reduction Hub • Knife Crime Team Neighbourhood Action Teams	The partnership will track volumes of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring: • Arson and criminal damage • Burglary • Drug offences • Hate crime • Miscellaneous crimes against society • Modern slavery • Possession of weapons • Public Order offences
Modern Slavery & Exploitation	• CDP Executive Group • Vulnerability & Commodities Group • Slavery & Exploitation Risk Assessment Conference	
DSVA	• CDP Executive Group • Neighbourhood Action Teams • DSVA Strategy Group • Safeguarding & DSVA Group • DSVA Joint Commissioning Group • MARAC Steering Group • DSVA Voluntary Sector Group • Children & DSVA Steering Group • Domestic Homicide Reviews • Multi-Agency Risk Assessment Conference Domestic Abuse Referral Team	

Drugs & Alcohol	• CDP Executive Group • Vulnerability & Commodities Group • Nottingham City Health and Wellbeing Strategy: Happier, Healthier lives • Confidential Inquiry Review Group • Drugs Monitoring Group • Street Tasking	• Robbery • Sexual offences • Theft • Vehicle offences • Violence against the person Data in a number of other categories is also monitored on a regular basis: • Drug treatment • Anti-social behaviour • Cleansing & environmental issues • Deliberate fires • Integrated Offender Management • Regulation & enforcement
Hate Crime	• CDP Executive Group • Hate Crime & Cohesion Sub-Group • Vulnerability & Commodities Group • Nottingham Hate Incident Performance Panel • Hate Crime Action Plan • Hate Crime Repeat Victimisation Action Plan • Neighbourhood Action Teams	
Burglary	• CDP Executive Group • Partnership Tasking • Arboretum Working Group • Neighbourhood Action Teams	
Respect Action Plans	• CDP Executive Group • Partnership Tasking • Street Tasking • City Centre Management Group • Neighbourhood Action Teams	

TARGETS

Target	Measure	Baseline (2018/19)	2019/20	2020/21	2021/22
To reduce crime	*Victim-based crime volume*	37,486	34,747		
To reduce hate crime repeat victimisation by 10%	*% of victims that are repeats*	16.3%	13.5%		
To reduce anti-social behaviour by 25%	*Volume of police recorded incidents*	14,840	15,182		
	Experience of ASB (Respect for Nottingham Survey)	8.5%	9.2%		
To maintain substance misuse performance	*% of successful completions*	21.9%	22.7%		